

Item No.

8

NORTHAMPTON BOROUGH COUNCIL

AUDIT COMMITTEE REPORT

Report Title	Service Area Risk Register Reviews – Customer Services	
AGENDA STATUS:	PUBLIC	
Meeting Date:		10 January 2011
Policy Document:		No
Directorate:		Finance and Support
Accountable Cabinet	Member:	Cllr David Perkins

1. Purpose

1.1 To provide an opportunity for the Audit Committee to undertake a review of a service-level risk register at each committee meeting.

2. Recommendations

- 2.1 To undertake a review of the Customer Services risk register.
- 2.2 To highlight any suggestions for improvement.
- 2.3 To select the next service–level risk register to be reviewed.

3. Issues and Choices

3.1 Report Background

- 3.1.1 At an Audit Committee meeting in March 2010, the Committee requested that each service area risk register be routinely brought before the Committee for review.
- 3.1.2 To date the following registers have been brought before the Committee: Revenues and Benefits, Housing, Regeneration and Development.
- 3.1.3 At the Audit Committee meeting on 8th November 2010, the Committee requested that the risk register for Customer Services be reviewed at the next meeting.

3.2 Issues

- 3.2.1 Points for Audit Committee to consider as part of the review:
 - Is the register complete are there gaps in the spreadsheet.
 - Are there any key risks missing, highlight additional risks to be considered.

- Are there overdue actions.
- Challenge scores where necessary.
- Discuss in more detail any high risks or risks of specific interest.
- 3.2.2 The Council essentially has five areas of risk management across the authority, strategic, service, project, partnership and operational.
- 3.2.3 The registers being reviewed through this process are the service-level registers and therefore are focussed on risks to achieving service objectives. They should not include day-to-day operational risks.
- 3.2.4 The Customer Service Objectives are detailed below:
 - Development of Customer Insight Software
 - Review of Customer Service Standards with customers
 - Review of opening hours
 - Remodelling of the One Stop Shop
 - Optimise the Contact Centre
 - Achievement of efficiency savings including OOH automated telephone response and scanner/copies in the One Stop Shop
 - Continued employee development
 - Explore opportunities for shared services with other Local Authorities/Northampton County Council or Partners
 - Migrate remaining NBC Services into Contact Centre

3.3 Choices (Options)

3.3.1 To suggest any additional areas to cover in future risk updates.

4. Implications (including financial implications)

4.1 Policy

4.1.1 None.

4.2 Resources and Risk

- 4.2.1 A balanced approach needs to be taken when considering the cost of mitigating actions against the level of perceived or actual risk.
- 4.2.2 Targeting resources at areas and issues of greatest risk where the Council's objectives are most under threat.

4.3 Legal

4.3.1 There are no specific legal implications arising from this report.

4.4 Equality

4.4.1 There are no specific equalities implications arising from this report.

4.5 Consultees (Internal and External)

4.5.1 The Head of Finance and the Head of Customer Services have been asked to comment on this report.

4.6 How the Proposals deliver Priority Outcomes

- 4.6.1 Providing an early warning system to alert Officers and Members to potential opportunities and threats.
- 4.6.2 Targeting resources at areas and issues of greatest risk where the Council's objectives are most under threat.
- 4.6.3 Reduction in interruptions to service delivery.
- 4.6.4 Continuity of critical Council activities.
- 4.6.5 Enabling the Council to act proactively, avoiding reactive management wherever possible.
- 4.6.6 Protecting and enhancing the reputation of Northampton Borough Council.

4.7 Other Implications

4.7.1 Not applicable.

5. Background Papers

Appendix A – Customer Services Risk Register (please print on A3 paper).

Sue Morrell Corporate Risk and Business Continuity Manager, ext 8420